

Recreation

Overview

Kennebunk’s role as a tourist destination in southern coastal Maine dictates its role in providing shore-centric recreational opportunities. Unlike towns in more northern and hilly terrain, where snowmobiling, ATVs and downhill skiing are popular activities, recreation in Kennebunk and surrounding towns involves water sports such as swimming, kayaking, surfing, and paddle boarding; trail and town activities such as walking, hiking, biking, and snow shoeing, plus ice skating, skateboarding, cross country skiing, horseback riding, fishing and hunting. Kennebunk’s beaches are some of the most popular and well maintained in the state and draw visitors all year long. Not located within Kennebunk’s Town borders but close by in Wells are the Rachel Carson National Wildlife Refuge and the 2,250 acre Wells Reserve at Laudholm Farm, both of which offer hiking trails as well as educational programs open to the public. Wayfinding signs at main intersections in Kennebunk help visitors locate beaches and recreational areas/facilities.

(See FIG.RE1 “Recreational Resources” map at end of chapter)

Multiple private gyms exist in town, as well as private and non-profit soccer clubs, wrestling organizations, basketball clinics and other sports-oriented companies that increase/decrease over time depending on the needs of residents. At least two private equestrian facilities are located in town. Those interested in indoor recreation will also find plenty of choices, with a popular library, historical museum, and organizations that provide activities and classes for seniors and artists.

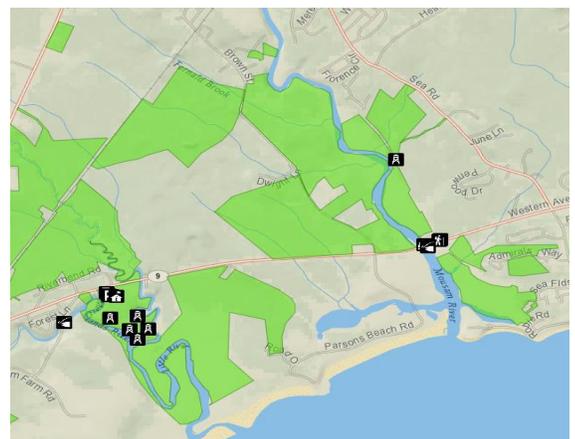
Open Space and Recreation

A town’s open space can be broadly defined as land that is protected from development by virtue of its ownership or by deeded easements, for example: Federal, state or town land; land trusts and conservation organizations; deeded open space in cluster subdivisions; water districts and certain other utilities. In its 2004 Open Space Plan, Kennebunk defined open space more broadly, as *“underdeveloped land areas that have important ecological functions, natural resources, or cultural resources that are worthy of conservation and protection.”* Total open space acreage has increased from 20% in 2003 to 24.7% in 2020.

Open space also serves an important function as recreational space, for passive activities such as hiking, biking, and walking, and active sports such as baseball and soccer, and as access to water resources for canoeing and kayaking. Kennebunk has many properties serving these functions.

Rachel Carson National Wildlife Refuge

The 2019 U.S. Fish and Wildlife Service purchase of a 1,500 acre property at 188 Brown Street in Kennebunk, a parcel that includes the lower section of Fernald Brook and salt water marshes leading into the Mousam River, will be the new headquarters of the Rachel Carson National Wildlife Refuge. Its 6,542 square foot building will be converted into offices and a visitors’ center expected to be open to the public in 2022. A covered bridge that crosses Fernald Brook, and hiking trails already in place, will remain. The Refuge honors environmentalist Rachel Carson, whose book *Silent Spring* exposed the risk of pesticides to songbirds. Kennebunk parcels owned by the Refuge are shown in green on the map to the right. Also shown



is the Refuge's trail system located on the Wells-Kennebunk border.

The Kennebunk Land Trust

Founded in 1972, KLT is the primary local private entity dedicated to acquiring land and easements for the purposes of conservation. In Kennebunk and neighboring Arundel and Lyman, as of 2018 it has preserved over 3,400 acres of forest, fields and waterways. Of these lands, over 300 acres are conservation easements. Some KLT properties allow trail biking and cross country skiing, with fishing and hunting permitted on others; users are requested to be respectful of others. Hunting is by permission only and a hunting form must be submitted to the Trust. Trail users should exercise caution from October-December and in the spring during turkey hunting season. All properties are "carry in and carry out" and do not have restroom facilities. Trail monitoring and maintenance is performed by volunteers, and conditions may vary by season. Parking, which is sometimes limited, is available for most of the areas. Key Land Trust parcels in Kennebunk include:



Mousam River Wildlife Sanctuary

- Kennebunk Wildlife Management Area – Now managed by The Nature Conservancy, this preserve along Route 99 near the Sanford border is a former blueberry barrens managed for many unique and rare species of birds, reptiles and plants, including Maine's largest flock of endangered Grasshopper Swallow and the rare Black Racer snake. The world's largest population of Northern Blazing Star, a threatened flowering plant, blooms here in August and September. Periodic control burns maintain the grassland community necessary for nesting habitat for grassland birds, to keep pitch pine, gray birch, red oak, white pine, and pin cherry from invading the grassland.
- Alewife Woods Preserve – the crown jewel of KLT properties, this preserve contains 625 acres of forested land and a 45 acre pond at its center. Originally planned as a second phase of the Alewife Farms residential subdivision, the property was conserved in 1990.
- Clark Preserve – a forested 90 acre tract adjacent to the Eastern Trail with over 2,000 feet of frontage along the Kennebunk River. Known for its abundant wildlife including owls.
- Mousam River Wildlife Sanctuary – 38 acre preserve with 2,400 feet of Mousam River frontage, including the estuary where the river becomes tidal, located in the center of Kennebunk near the downtown.
- Sea Road Preserve – a 13 acre property that follows an old 18th century train bed contiguous to the town-owned Bridle Path and Rachel Carson National Wildlife Refuge, offering scenic views of the lower Mousam River.
- Butler Preserve – Near the Secret Garden, on Old Port Road, with a trail leading to Picnic Rock, a spot on the Kennebunk River popular with Victorian boaters.
- Madelyn Marx Preserve – a 24 acre parcel connected to the Sea Road Preserve offering views of coastal salt marsh.
- Wonder Brook/Murphy Reserve - An 80 acre parcel within a mile of downtown comprised of one Town-owned and two Trust-owned properties that protects upland forest, fern beds and a brook and streams



An old postcard of a summer day at Picnic Rock

leading to the bank of the Kennebunk River near the head of tide.

- The Secret Garden – Nearly 40 acres of pristine forest and wetland serving as a boggy filter for the Lake Brook watershed, between The Landing and Lower Village.

(See FIG.RE2 “Map of Kennebunk Land Trust Properties” at end of chapter)

Paths and Trails

- Kennebunk Land Trust properties have significant networks of trails. Some are appropriate for mountain biking, but visitors are requested to consider the trail conditions to prevent rutting and trail damage. Dogs are also permitted, but it is recommended that they be kept on leash. Trail areas are monitored and maintained by volunteers. The Trust’s website contains trail maps: <https://kennebunklandtrust.org/>
- Hope Woods trails – In 2018, the Friends of Hope Cemetery & Woods created a “Conservation Initiative” in partnership with the Kennebunk Land Trust to raise the funds necessary to preserve and protect a 72 acre portion of Hope Cemetery property in the middle of Kennebunk with a permanent conservation easement held by the KLT. Hope Woods has 2+ miles of trails including a Universally Accessible Trail that was completed in 2021, which also access adjacent Town property that includes Wiggins Pond, a former ice pond. Dogs are permitted under voice command or leash. Maps and information are available at the trailhead’s information kiosk and at www.hopecemeterykennebunk.com.
- The popular Bridle Path runs from the railroad tracks near Downtown along the Mousam River across Western Avenue and extends to Sea Road near the Webhannet Golf Course. Parking is available at Sea Road School, or along Western Avenue near the Mousam River Bridge.
- The Eastern Trail is a 65-mile scenic recreational greenway connecting Strawberry Bank in Portsmouth, NH to Casco Bay in South Portland. In Kennebunk, the Kennebunk River, Ward Brook, and Duck Brook intersect the Eastern Trail at five locations. The Eastern Trail is part of the East Coast Greenway, a developing trail system that will ultimately connect 2,900 miles of trails between Calais, Maine with Key West, Florida. Completion of the Eastern Trail section running south to the Town of Wells is in the design stage. Southern Maine Planning and Development Commission, through funding from various grants, is in the process of identifying and expanding linkages to existing trails throughout York County. Parking, and trail access, is available at Kennebunk Elementary School.
- The Franciscan Monastery, located near the site of the former Mitchell’s Garrison on Beach Avenue on the western side of the Kennebunk River, is on a parcel that includes undeveloped, uninterrupted shore lands, with some wetlands. Besides the historic monastery building, a guest house and support services, the property features English gardens, statuaries, an outdoor grotto and shrine, and walking paths to the river, which are open to the public from sunrise to sunset. Parking is available on site.



Rivers

The Kennebunk and Mousam Rivers offer residents and visitors recreational activities such as fly-fishing, kayaking, and canoeing. Rotary Park on Water Street is a popular spot for Mousam River fly-fishing, and the Western Avenue bridge and northern tip of Parson’s Beach are used by anglers to fish for stripers. A gravel boat ramp at the Mousam River Bridge on Western Avenue allows space for launching small boats. There is a canoe and kayak launch area at Rogers Pond off of Water Street, 3.5 miles above the mouth of the river.

Kennebunk Light & Power, as part of its ownership of three dams on the Mousam River, provides a District-maintained public boat launch on District-owned land along the Dane Perkins impoundment, a Town of Kennebunk-maintained public boat launch at Intervale Park, and a boat launch located just upstream of the Kesslen dam, at Berry Court.

Access to the Kennebunk River is more limited, although residents of some homes along Summer Street and the River Locks neighborhood can put in from their own property. There is public small-boat access at Seagrass Lane, off Beach Avenue, with parking reserved through the Police Department. Kayak rentals (with Kennebunk River put-in and take-out locations included) are available from multiple retail locations in the Lower Village.

During public comments, residents requested more public access to the rivers.

Biking

The Town's Complete Streets program has helped to make the major biking thoroughfares through Kennebunk safer and better marked. The Bicycle Coalition of Maine, which organizes itineraries for bicyclists, assisted the Town when road restructuring and resurfacing along a part of Summer Street and Dane Street took place in 2019. Bike lanes are now painted on those road surfaces and are being planned for future road projects.

Skateboard Park

The park, located off of Factory Pasture Lane, has undergone a multiple-year review for improvement which included consideration of a possible new location. An ad-hoc Committee studied skateboard parks and met with park users, ultimately deciding that the current location was still the best location for the park. Skate park developer Pillar Design Studios presented a new design to the Town, and site evaluation measures began in August 2020 in preparation of publishing an RFQ for the project.



Kennebunk Beaches

To complete the recreational inventory, the Town owns three coastal beaches that provide public access: Gooch's Beach, Kennebunk (Mother's) Beach, and Middle Beach. Parsons Beach is privately owned but allows public access.

Kennebunk's beaches are a huge draw for weekend tourists from May through October, but even in winter the beach is rarely empty. Dogs are permitted though the summer schedule limits the times for before 9:00 AM and after 5:00 PM. During the summer season, port-a-potties and lifeguards are available. Surfing is a popular activity along Gooch's Beach all year long, and surfing classes offered by Aquaholics, a private company located in the Lower Village, are popular with summer residents and visitors. Parking along Beach Avenue requires passes for residents and tourists alike from June 15th until September 15th, for Mother's Beach, Middle Beach and Gooch's. Resident beach passes can be purchased at Town Hall and non-resident passes can be purchased at kiosks along Beach Avenue or via the PassPortParking mobile app.



Kennebunk Beach Improvement Association (KBIA)

KBIA, located at the intersection of Beach Avenue and Lord's Point, is a private not-for-profit organization offering summer programs for ages 2-17. The program has been successful for over 100 years as generations of Kennebunk year-round resident families and summer families continue to register for the various programs such as sailing, swimming, surfing, paddle boarding, tennis, golf, arts and crafts and small boat building classes. Classes are offered to KBIA members, and membership is open to the public. A KBIA Road Race and several open sails are held on weekends, with many beach residents turning out for the celebration of awards. Some former students now host their grandchildren for the summer as KBIA students. KBIA also maintains a playground at Mother's Beach that is open to the public. Restrooms are private.

Parks & Recreation Department Facilities and Activities

The Kennebunk Parks and Recreation Department strives to create community through people, parks and programs by providing a wide variety of activities for residents from pre-school age through senior citizens. Benefits of activities include teaching of vital life skills, building family unity, providing safe places to play, building self-esteem, creating memories and providing space to enjoy nature and increase community pride. Special services include beach wheelchair rentals and wellness walking maps.

The Department has six full time employees (a Director, an Assistant Director, 3 Program Coordinators and an Administrative Assistant), one regular part time employee (Events Coordinator) and up to 100 part time and seasonal employees when all 600+ of the planned recreation activities are running (number is pre-Covid-19). The department also has cooperative efforts with many volunteers, civic organizations and local businesses to support the team's mission to promote and provide community residents of all ages and abilities with outstanding service, recreational programs, parks and facilities that create leisure opportunities in a safe and healthy environment to meet the needs of participants. The Department operates multiple town-owned buses of varying sizes. Maintenance of recreation resources is overseen by the Town's Public Services Department, with some employees directly assigned to Parks & Recreation functions. As population increases, the size and configuration of recreational program offerings is scalable.

As part of an ongoing Town-wide Facilities Survey, the Department has identified a need for a building of its own, which would simplify scheduling of classes and activities that are now spread out among schools and various Town buildings.

Town-maintained recreation resources

| Facilities | Acreage | Amenities |
|---|-----------------------|--|
| Parsons Field <i>14 Park Street</i> | 7.3 | 2 tennis courts, 2-baseball fields, multi-purpose field, basketball court, 2 volleyball courts, Harbor Playground, Youth Community Center, and picnic area (parking) |
| West Kennebunk Field <i>Holland Road</i> | 4.9 | 2 tennis courts, basketball court, playground, baseball, softball, multi-purpose fields, and picnic area (parking) |
| Lloyd G. Nedeau Park <i>Clear Brook Crossing</i> | 9.13 | Basketball court, playground, baseball, multi-purpose field, picnic area (parking) |
| Lower Village Park <i>Port Road</i> | 2.7 | Basketball court, playground, baseball field, whiffle ball field, multi-purpose (parking) |
| Rogers Pond <i>Water Street</i> | 3.9 | Picnic area, grills, pond, and fishing with small boat access to the river (parking) |
| Rotary Park <i>Water Street</i> | 0.35 | Picnic area, open field, and gazebo (street parking) |
| Lafayette Park <i>Storer Street</i> | 0.87 | Picnic area and open field (street parking) |
| Wonderbrook Park <i>Plummer Street</i> | 37.2 | Nature trails & waterway (parking) |
| Skateboard Park <i>Factory Pasture Lane</i> | 2 | Multiple skateboard ramps and obstacles (parking) |
| Wiggins Pond <i>Wood Pond Lane</i> | 13.37 | Pond and nature trails (parking) |
| Memorial (or Cannon) Park <i>Corner Fletcher St./Rt. 1</i> | 0.24 | Park benches, World War I Memorial, World War I Cannon (street parking) |
| Washington Park <i>Corner Summer St./Rt. 1</i> | 0.18 | Park benches, War Memorial (street parking) |
| Dog Park <i>36 Sea Road</i> | .5 | Fenced, gazebo (located on Public Works Department property (parking) |
| Sledding Hill <i>36 Sea Road</i> | 10 | Long-closed former municipal landfill on Town land (parking) |
| Ethelyn Stuart Marthia Park <i>Beach Avenue</i> | .07 | Beach, benches, Memorial Park (parking by Permit only - in season) |
| Waterhouse Center <i>51 Main Street</i> | 100'X120' pavilion | Pavilion with craft fairs in the summer, ice skating rink in season, and pickleball (parking) |
| Tibbits Plaza <i>Main Street</i> | .07 | Benches, tables and chairs (weather permitting) (parking) |
| Dorothy Stevens Center <i>Thompson Road</i> | | Kitchen, stage, restrooms, 50 person seating capacity; used for smaller camps and classes |
| Town Hall <i>Summer Street</i> | | Auditorium with 490-person seating capacity; used for exercise classes |
| Mousam River Boat Launch <i>Intervale Road</i> | .05 | Carry-in boat access with some parking |
| Mousam River Boat Landing <i>Western Avenue</i> | .08 | Carry-in boat access with limited parking |
| Sea Grass Lane Boat Launch <i>Sea Grass Lane</i> | .10 | Carry-in boat access with 4 parking spaces (by permit only) |

RSU-21 School Recreational/Athletic Facilities

The RSU-21 School System has a full slate of sports for students, including soccer, lacrosse, baseball, softball, tennis, track and field, volleyball, football, cross country, basketball, and more. Residents have selective use of outdoor recreation facilities when students are not using them, but should check with the RSU prior to arrival.

School-maintained recreation resources

| Facility | Amenities |
|---|---|
| High School <i>Fletcher Street</i> | 1 practice field, 1 football field, 2 softball fields, 2 baseball fields, 1 soccer field, 4 tennis courts, track, basketball court, goals outdoor, theatre auditorium |
| Sea Road School <i>Sea Road</i> | 1 open field, 1 football field, 2 basketball courts, 1 playground (school parking) |
| Middle School of the Kennebunks <i>Thompson Road</i> | 1 softball field, 1 soccer field, 1 baseball field/hockey field (school parking) |
| Kennebunk Elementary School <i>Alewive Road</i> | 2 multi-purpose ball fields (school parking) |

The Waterhouse Center

This Town-owned covered pavilion replaced an old gas station that once existed on Main Street in the center of Downtown. Supported by public donations, municipal support, and the income from a \$1.5 million donation from Mrs. Geraldine Waterhouse and her granddaughter, Paige Hill, to the Waterhouse Youth Endowment Fund to benefit youth opportunities in downtown Kennebunk, the Waterhouse Center is a popular venue for free ice skating, Parks & Recreation-organized pickleball, a Saturday vendors' fair, Town festivals and concerts. Live video from the Waterhouse WEBCAM is available online from the Center's website. There is a restroom on site.



Kennebunk Free Library

The Kennebunk Free Library (KFL) is a 501c3 not-for-profit institution, supported by Town funds and donations. It is governed by a volunteer policymaking Board of Trustees. Its mission is to serve the diverse cultural, informational, educational, and recreational needs of Kennebunk.



Formally organized in 1881 as the Free Library Association of Kennebunk, there is a long history of personal dedication that culminated in the construction of the current building in 1907. In 1974, the KFL was listed in the National Register of Historic Places in the State of Maine. In the early 1990s, a major renovation almost doubled the size of the building. KFL is currently staffed by eight full-time and six part-time employees and is open 51 hours each week. Besides an extensive collection of books, the library also offers large print books, periodicals, DVDs, CDs, audio books, reference material, as well as a "Maine Collection." As a member of the Minerva Consortium, KFL offers free and rapid access to over six million items outside of the KFL facility. KFL programs are offered to children, teens and adults as well as museum passes to a wide variety of other cultural programs ranging from the

Portland Art Museum to Maine State Parks. The KFL also serves the homebound, convalescents, and disabled in the “Books on Call” free delivery service.

Currently the library provides e-books and e-audiobooks, movie streaming, and databases through Digital Maine Library. For a small fee, KFL offers patrons printing from computers and wireless devices, scanning documents, fax services, photocopying as well notarizing documents. KFL facilities allow space for public meetings, a gallery for Children’s Illustrators as well as the Speers Gallery, which features rotating art exhibits.

The Brick Store Museum

The Brick Store Museum is a privately funded, accredited year-round museum and art gallery. Founded in 1936, and located in four linked historic buildings and an adjacent small theatre in the Upper Square (upper Main Street along with the Kennebunk Free Library and First Parish Unitarian-Universalist Church), it holds over 70,000 items. It is considered to be the Town’s historical society for record keeping. The museum also has meeting space for lectures and musical theatre events.



Museum archives held extensive primary source materials ranging from diaries and family papers to commercial records, maps and architectural drawings, which can be used for research. Particularly significant are more than 3,000 historical photographs and vintage postcards, plus indexes for Kennebunk-built ships, local history subjects and genealogical collections. Area newspapers dating back to 1877 exist as bound originals and/or on microfilm. Its mission is to discover and maintain a record of the historical heritage of Kennebunk and only to provide educational programs and exhibits designed to promote awareness and understanding of this heritage in order to tell the Kennebunk story, then and now. To this end, the participation in its various programs has been growing rapidly in recent years. Its History Hopper App allows iPhone and Android users to tour through Kennebunk and Arundel to learn about events and people in local history. It can be downloaded to smart phones through the Apple App Store or the Google Play Store.

River Tree Arts

River Tree Arts, founded in 1982 and located in the Lower Village, is an active membership-based 501(c)(3) arts organization for both adults and children. It is governed by a volunteer board of directors. It offers art, theater, dance, and music classes through after-school programs, summer camps, workshops, Craft Nights, gallery shows, and special events. Its mission is to “bring the joy and benefits of music, theater, and visual arts to everyone in the Kennebunks, regardless of age, income, or prior experience.” River Tree Arts believes “the arts are crucial to the process of building community and fosters opportunities for people to come together to create, learn, and celebrate.”



River Tree has two staff members as well as the support of 20 regular volunteers and 155 members. The organization serves about 600 students annually, primarily those residing in the Kennebunks. River Tree Arts also rents meeting and event space for events, exhibits, theater, and musical performances.

The Center

Established in 1990, The Center in Lower Village is a meeting place for adults 50 and older to explore their interests through engaging programs, social connection, and to make a difference through volunteer opportunities that strengthen the community. Self-sustaining through memberships, donations, fundraisers, business sponsorships, small budget allowances from Kennebunk and Kennebunkport, and an endowment created by many donors, The Center offers activities such as exercise classes, games and luncheons. Service activities offered include FISH (Friends in Service Helping)



Transportation, which provides volunteer drivers to transport local residents to medical appointments; Elder Elves, a group of volunteers who collect gifts for older area residents who are alone at the holidays; a bimonthly visit from an area attorney to assist members with legal issues; Elder Affairs, a monthly Southern Maine Agency on Aging visit to meet privately with clients to discuss Medicare, rent or property tax rebates, senior housing or other programs for older or disabled adults; and Tender Loving Calls, a program that provides calls to check on the well-being of older residents.

Goals, Policies and Strategies

State Goal:

- To promote and protect the availability of outdoor recreation opportunities for all Maine citizens, including access to surface waters.
- To encourage municipalities to create of age-friendly communities, where policies, services and structures support and enable people to actively age in place.

Local Goal:

- To maintain and promote land/water recreational sites, programs and facilities for residents and visitors.
- To provide a varied assortment of recreational opportunities to meet the needs of aging adults, including both outdoor and indoor sources.

Policies:

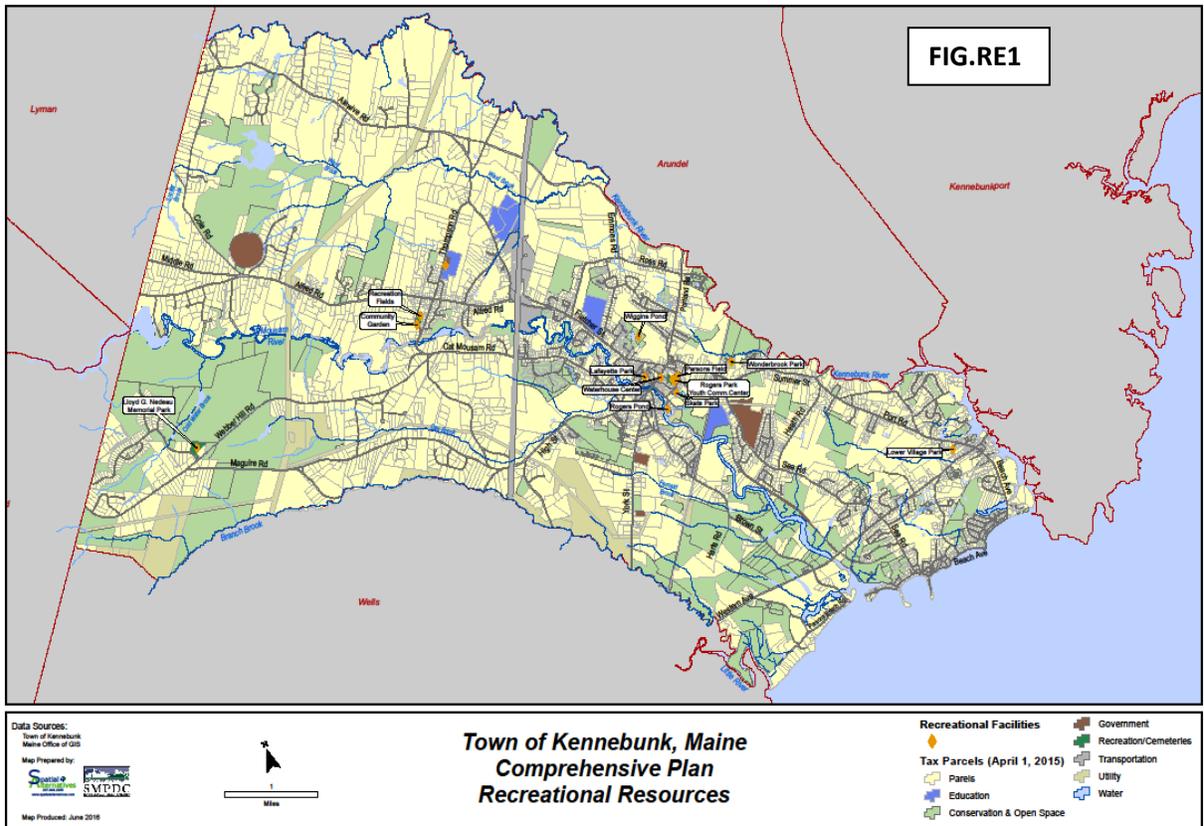
- To maintain/upgrade existing recreational facilities as necessary to meet current and future needs for all age groups.
- To preserve open space for recreational use as appropriate.
- To seek to achieve or continue to maintain at least one major point of public access to major water bodies for boating, fishing, and swimming, and work with nearby property owners to address concerns.

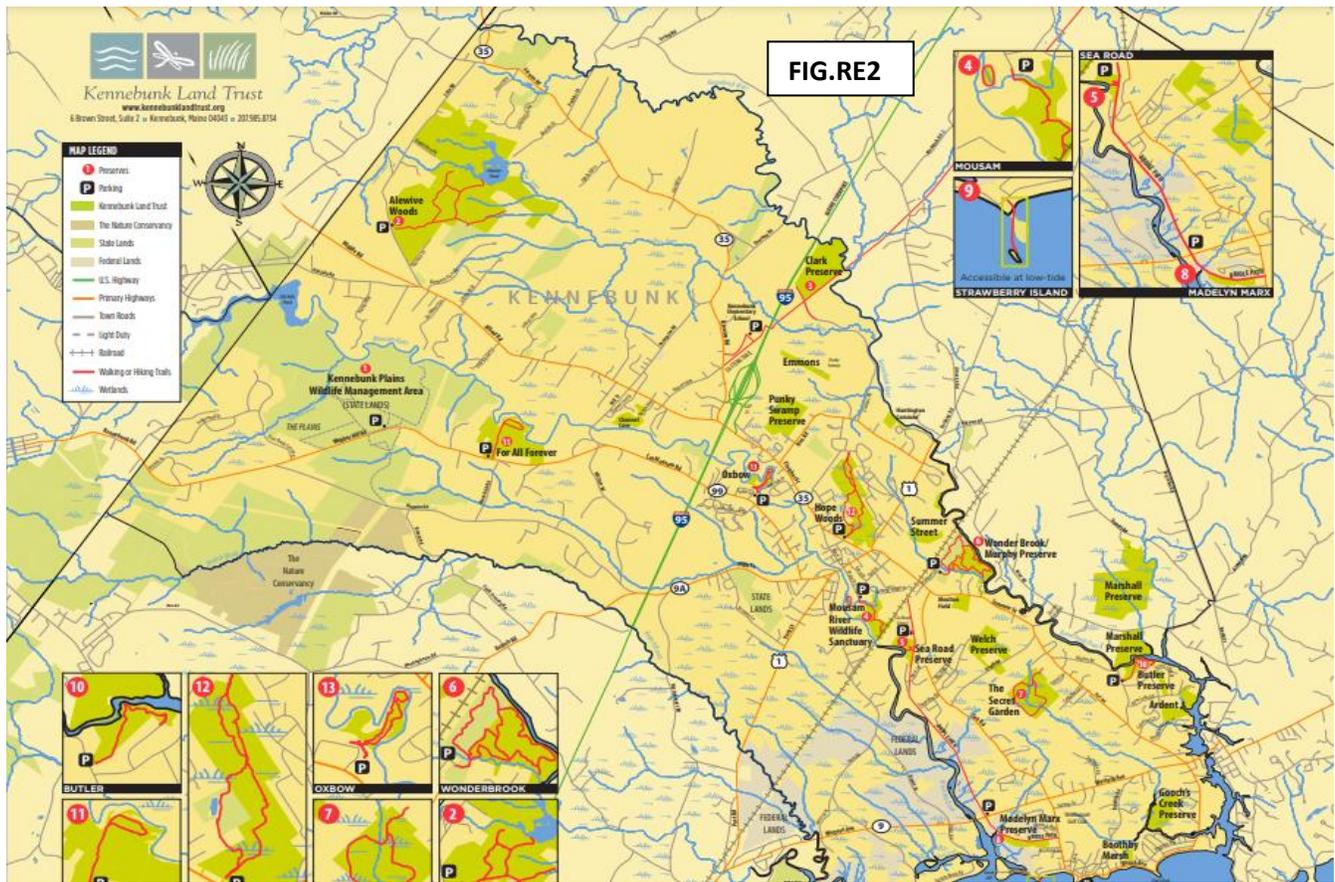
Strategies

Timeframes: Short term = 0-3 years; Medium term = 3-5 years; Long term = 5+ years

| Description | Timeframe | Responsible Parties |
|--|-----------|---|
| Identify needed maintenance and repair of parks, trails, paths, shoreland areas required due to normal use or impacts of climate change, and create capital improvement fund for such | Ongoing | Select Board, Finance Board, Parks & Recreation |
| Increase public access to the Kennebunk and Mousam Rivers and maintain the balance of commercial and recreational use of the harbor, which are important to residents, and should be factored into any discussions on riverfront development or re-development | Ongoing | Kennebunk River Committee, Planning Board |
| Identify and work with private owners as appropriate to acquire additional areas of public access for small boats and associated parking | Ongoing | Select Board, Kennebunk River Committee |
| Continue to work with the Bicycle Coalition of Maine to | Ongoing | Community Planning & |

| | | |
|---|--------------------|--|
| <i>establish/maintain bike routes and lanes throughout Town</i> | | <i>Development</i> |
| <i>Continue to work with developers to ensure open space subdivisions include whenever possible access to natural resources such as water courses, fields and trails, and discuss use of impact fees to determine if a “fair share” approach could be instituted for developers to enable capital improvements for parks and trails</i> | <i>Ongoing</i> | <i>Planning Board</i> |
| <i>Continue to work with an existing local land trust or other conservation organizations to pursue opportunities to protect important open space or recreational land</i> | <i>Ongoing</i> | <i>Select Board, Kennebunk Land Trust</i> |
| <i>Work with public and private partners to extend and maintain a network of trails for non-motorized uses. Connect with regional trail systems where possible</i> | <i>Ongoing</i> | <i>Eastern Trail, Kennebunk Land Trust, Conservation Commission</i> |
| <i>Discuss providing educational materials regarding the benefits and protections for landowners allowing public recreational access on their property by means of Select Board discussion/public workshop. At a minimum this will include information on Maine’s landowner liability law regarding recreational or harvesting use, Title 14, M.R.S.A. §159-A</i> | <i>Medium Term</i> | <i>Select Board, potential stakeholders such as Kennebunk Land Trust and owners of larger properties</i> |
| <i>Consider appointing a subcommittee of the Conservation Committee or Parks & Recreation Committee to determine if Town could establish Level of Service (LOS) guidelines for parks and recreation system that can be used to periodically assess access, operating costs, quality of experience and establish priorities for any required improvements, with consideration of the needs of the high percentage of Kennebunk residents who are seniors</i> | <i>Medium Term</i> | <i>Select Board</i> |





Larger scale figures can be found in Appendix C.